

PRODUCTS & EXPENSES	Actual	Actual	Revised budget	Actual	Variation actuals	Budget
PER ACTIVITY	2019	2020	2021	2021	2021/2020	2022
<i>(in euro)</i>		May 2021	Oct. 2021	May 2022		Dec. 2021
Institutionnal grants (EU, Ministries, etc.)	2 764 362	2 838 267	3 613 003	3 839 471	1 001 204	3 921 924
Institutionnal grants (EU, Ministries, etc.) / BUREAUX	-	-	516 425	453 632	453 632	593 590
Private Foundations	1 331 972	1 159 833	790 030	896 366	(263 468)	932 747
Private Foundations / BUREAUX	-	-	91 079	123 414	123 414	108 156
Contribution I&D	-	-	-	-	-	-
Corporate and individual donations	551 104	691 210	1 072 379	1 296 539	605 329	1 003 847
Legacies	10 000	8 925	58 587	207 385	198 460	-
Commercial activities	1 677 274	1 289 821	1 148 707	1 295 853	6 032	1 415 939
<i>Photo books and advertising</i>						
Commercial activities	41 866	37 945	35 967	41 196	3 251	35 000
<i>Other products</i>						
RWB Prizes supporters	413 827	-	-	-	-	-
Total income	6 790 406	6 026 001	7 326 176	8 153 855	2 127 854	8 011 204
Staff Costs	2 843 007	2 734 170	2 792 758	2 698 893	(35 277)	2 985 625
OPERATIONS	1 542 197	1 475 444	1 818 767	2 186 676	711 232	1 866 933
Local desks	501 093	598 590	1 089 390	1 005 038	406 448	1 474 912
RWB International network	9 000	-	10 000	3 000	3 000	10 000
Campaigns	283 969	169 202	267 174	244 291	75 089	220 463
Commercial activities	982 597	739 539	742 186	841 207	101 668	845 953
<i>Photo books and advertising</i>						
Commercial activities	6 484	5 954	6 000	5 820	(134)	7 000
<i>Other expenditures (company taxes)</i>						
Fundraising expenses	66 208	83 848	76 563	73 339	(10 510)	120 099
Structural costs	226 266	272 995	313 275	278 913	5 918	299 505
Premises	170 647	148 570	177 246	158 437	9 867	180 000
Total expenditures	6 631 468	6 228 313	7 293 359	7 495 613	1 267 300	8 010 489
Operating result	158 938	(202 312)	32 818	658 242	860 554	714
Financial result (excluding loan interests)	(27 084)	(26 352)	(1 786)	24 343	50 695	-
Once-off result	(918)	9 297	-	-	(9 297)	-
Net result	130 936	(219 367)	31 032	682 585	901 952	714